

AN EXECUTIVE SUMMARY

OFFICER SUICIDE: UNDERSTANDING THE CHALLENGES AND DEVELOPING A PLAN OF ACTION



OFFICER SUICIDE RATES



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—BLUE H.E.L.P.

MOST SUICIDES OCCUR¹



OFF DUTY



AT HOME



WITH A GUN

MAJOR CAUSES

TRAUMATIC EVENTS

Officers witness and experience critical and disturbing incidents.

May result in unhealthy coping:

- This may lead to post-traumatic stress disorder (PTSD), substance abuse, and depression.
- Officers who experienced more critical incidents were more likely than their colleagues who had experienced fewer such incidents to report experiencing PTSD symptoms and excessive alcohol consumption.²

STRESS

May result in unhealthy coping:

- Increased alcohol use was present in more than 85 percent of “completed” suicides.³

May lead to broken relationships:

- Isolation from family and friends may result from the stress of working long hours.⁴

SHIFT WORK, FEELING UNDERVALUED

May result in unhealthy coping:

- Officers may have trouble mentally transitioning from being on duty to being at home.
- Personal relationships may suffer from excess shift work as well as from family and friends not understanding the stress of the job.
- Officers may become increasingly frustrated if they feel their work is overlooked and/or underappreciated.

CONSEQUENCES OF UNHEALTHY COPING AND THE CYCLICAL NATURE OF STRESSORS

PTSD (affects between 7 and 19 percent of officers in the United States⁵)

Hopelessness:

- Individuals “misconstrue their life experience in a negative way and anticipate dire outcomes for their problems.” Ultimately, the person is drawn to the idea of suicide as a way out of insoluble problems.⁶

WHY DON'T OFFICERS SEEK HELP?



SHAME AND STIGMA

POLICE CULTURE

Embarrassment about mental health struggles

Fear of impact on career advancement⁷

Confidentiality concerns⁸

Fear of judgment

Lack of built-in programs

WHAT WORKS?

BUILDING RESILIENCE

Create training programs that focus on increasing confidence in stressful situations, reinforcing coping skills, and teaching officers to stay calmer when faced with unknown events.⁹

This assists officers in being better prepared for critical incidents by building stress-reduction techniques that officers can utilize to respond more effectively and safely to an event.¹⁰



CRITICAL INCIDENT STRESS MANAGEMENT (CISM)



CISM is an intervention protocol for dealing with traumatic events. Sometimes called “psychological first aid,” it helps those involved in a critical incident to share their experiences, vent emotions, learn about stress reactions and symptoms, and be given referral for further help, if required.¹¹

CREATING A SUPPORTIVE ENVIRONMENT

Develop an agencywide culture committed to promoting health and wellness that ensures access to and promotes the use of a variety of mental health and wellness services.¹²



POSITIVE COPING

Establish a strong peer support system that consists of giving and receiving help that is based on the “key principles of respect, shared responsibility, and a mutual agreement of what is helpful.”¹³



EMPLOYEE ASSISTANCE PROGRAMS (EAPs)

EAPs can be an effective means of improving productivity and employee engagement by developing employee and manager competencies in managing workplace stress; reducing workplace absenteeism; reducing workplace accidents; managing the effects of disruptive incidents; reducing employee turnover and related replacement costs; and reducing health care costs associated with stress, depression, and other mental health issues.¹⁴

It is important that EAPs offer enough counseling or assessment sessions to provide treatment. The International Association of Chiefs of Police recommends following the “sessions per event” model rather than limiting employees to a specific number of sessions per year.¹⁵

Some officers may not provide accurate assessments of their mental health if they believe that the information will not be kept confidential or will be used for a matter related to their employability and/or return to duty.¹⁶

Departments should establish measures to ensure that officer information is kept confidential and that culturally competent, qualified, and experienced health professionals are evaluating officers.



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CITATIONS

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- ⁴ Rouse, L., et al., p. 101.
- ⁵ Violanti, J., et al., "Correlates of Hopelessness in the High Suicide Risk Police Occupation," p. 8, 2015, *Police Practice and Research*, <https://www.ncbi.nlm.nih.gov/pubmed/26752981>.
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- ⁷ Heyman, M., et al., p. 25.
- ⁸ Ramchand, R., et al., "Suicide Prevention in U.S. Law Enforcement Agencies: A National Survey of Current Practices," p. 9, 2018, *Journal of Police and Criminal Psychology*, https://www.rand.org/pubs/external_publications/EP67608.html.
- ⁹ The International Association of Chiefs of Police Center for Officer Safety and Wellness, "The Signs Within: Suicide Prevention Education and Awareness," p. 11, 2018, Washington, DC: Office of Community Oriented Policing Services, <https://www.theiacp.org/resources/document/the-signs-within-suicide-prevention-education-and-awareness>.
- ¹⁰ Ibid.
- ¹¹ Cardinal, S. (2021). CISM International—Critical Incident Stress Management—What is CISM? Retrieved August 24, 2021, from https://www.criticalincidentstress.com/what_is_cism_.
- ¹² National Consortium on Preventing Law Enforcement Suicide—Final Report. Retrieved August 24, 2021, from https://www.theiacp.org/sites/default/files/2020-10/244736_IACP_NOSI_FinalReport_FINAL.pdf.
- ¹³ Mead, S., "Defining Peer Support," p. 1, 2003, https://cabhp.asu.edu/sites/default/files/mead_defining-peer-support.
- ¹⁴ The International Association of Chiefs of Police Center for Officer Safety and Wellness, p. 9.
- ¹⁵ Ibid.
- ¹⁶ Ramchand, R., et al., p. 9.